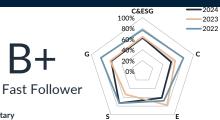
FORSYTH BARR

Company ticker:

FSF



| | Grade | Score | Agriculture Average | New Zealand Average | Agriculture Sector Weights |
|---------------|-------|-------|------------------------|------------------------|-------------------------------|
| Carbon | B- | 56% | 51% | 61% | 20% |
| Environmental | В | 61% | 50% | 52% | 20% |
| Social | Α | 73% | 57% | 61% | 20% |
| Governance | В | 61% | 51% | 59% | 40% |
| Total | B+ | 63% | 52% | 59% | |

Forsyth Barr Commentary

Still Moo-ving: Overall, Fonterra (FSF) has very good disclosure, policies, and practices in place which we support. It is good to see FSF remaining proactive on its scope 3 on-farm emission reduction targets, particularly as it continues to receive strong demands from key customers. Overall there was minimal change versus last year (score and rank), but the Environmental section was held back by a lack of historical data. The Social section improved meaningfully due to some negative scoring rolling off (FSF now receives points for lack of workplace fatalities and having no recalls). There are a couple of key concerns which negatively affect the score: (1) from a Governance perspective, the capital structure in place means that investor shareholders do not have voting rights; and (2) the company still owns fossil fuel reserves.

| Carbon | | Metric | Data | Score | Weight | Group Score | Group Wgt |
|----------------------------------|------|--|---------------|-------|--------|-------------|-------------|
| Climate Reporting | C1.1 | Is the company a Climate Reporting Entity, required to prepare climate- related disclosures in accordance with the Aotearoa NZ Climate Disclosure Standards? | Yes | | | | |
| | C1.2 | Has the company filed its first mandatory climate-related disclosures and/or voluntarily reported in accordance with the Standards? | Yes | | | | |
| | C2.1 | For how long have scope 1 and 2 CO2e (tonnes) been tracked, measured and publicly reported by the company? | 3 years | 0.60 | 20.00% | | |
| | C2.2 | If at least five years of scope 1+2 emissions data, are scope 1+2 emissions decreasing, stable, or increasing over the last five years? | < 5y data | 0.00 | 20.00% | | |
| GHG Emissions | C2.3 | If at least five years of scope 1+2 emissions data, is carbon intensity decreasing, stable, or increasing? | < 5y data | 0.00 | 20.00% | 52.00% | 33.33% |
| | C2.4 | Has the company identified and publicly disclosed its most material scope 3 emission sources? | Yes | 1.00 | 20.00% | | |
| | C2.5 | For how long have scope 3 CO2e (tonnes) been tracked, measured and publicly reported by the company? | ≥ 5 years | 1.00 | 20.00% | | |
| Emissions Management | C3.1 | Does the company have an emissions reduction target or net zero commitment in place? | Yes | 1.00 | 16.67% | | |
| | C3.2 | If a target is in place, is the target based on an absolute emissions and/or an emissions intensity measure? | Absolute | 1.00 | 16.67% | | |
| | C3.3 | If a target is in place, is the target aligned with and/or verified by the SBTi (or similar) as a science-based target? | SBTi verified | 1.00 | 16.67% | 83.33% | 33.33% |
| | C3.4 | Is there a clearly defined climate transition plan in place outlining the strategy to meet emissions reduction targets? | Yes | 1.00 | 16.67% | | |
| | C3.5 | Is the company already operating at net zero and if so, how are offsets used to help meet targets? | No | 0.00 | 16.67% | | |
| | C3.6 | Has the company introduced the concept of a 'just transition' into its climate ambitions? | Yes | 1.00 | 16.67% | | |
| Risk & Opportunity Management | | Has the company outlined how its assessment of climate-related risks and opportunties serves as an input to capital deployment and funding decisions? | Yes | 1.00 | 33.33% | | |
| | | Has the company publicly announced any new projects or partnerships (over the last 12 months) that will amount in significant (<-10%) emissions reductions? | Yes | 1.00 | 33.33% | 33.33% | 33.33% |
| | C4.3 | Does the company own any proven or probable fossil fuel reserves? | Yes | -1.00 | 33.33% | | |
| C - Total | | | | | | | B- (56.22%) |

| Environmental | | Metric | Data | Score | Weight | Group Score | Group Wgt |
|--|------|---|--------------|-------|--------|-------------|------------|
| Environmental Management Systems | E1.1 | Does the company have ISO 14001, EMS, Toitū Envirocare carbonzero or equivalent certification on all applicable sites? | Yes | 1.00 | 33.33% | | |
| | E1.2 | Has the company made commitments to new build or retrofit to meet level 4, 5 or 6 of the Green Star (or equivalent Homestar if relevant) standard in owned or leased buildings? | Green Star 5 | 1.00 | 33.33% | 66.67% | 33.33% |
| | E1.3 | Has there been an environmental fine or breach (including any resource consent discharge breaches such as nutrient or harmful substances discharges) in the last three years? | Both | 0.00 | 33.33% | | |
| | E2.1 | Is there a commitment to reduce waste in place? | Yes | 1.00 | 25.00% | | 33.33% |
| Waste & Water | E2.2 | If there is five years of waste management data, is total waste to landfill decreasing, stable, or increasing? | < 5y data | 0.00 | 25.00% | 50.00% | |
| | E2.3 | Is water consumption material to the company's business operations and/or supply chain? | Yes | 1.00 | 0.00% | | |
| | E2.4 | If water consumption is considered material to the company's operations, is the company currently implementing any water stewardship practices to reduce water usage or improve water efficiency? | Yes | 1.00 | 25.00% | | |
| | E2.5 | If water consumption is considered material to the company's operations, and if there is five years of water data, is total water use decreasing, stable, or increasing? | < 5y data | 0.00 | 25.00% | | |
| Biodiversity & Circular Economy | E3.1 | Is there a commitment by the company to preserve and protect biodiversity and/or natural ecosystems? | Yes | 1.00 | 33.33% | 66.67% | 33.33% |
| | E3.2 | Does the company voluntarily report against the TNFD framework? | No | 0.00 | 33.33% | | |
| | E3.3 | Is the company actively engaged in implementing circular economy principles into its business model? | Yes | 1.00 | 33.33% | | |
| E - Total | | | | | | | B (61.11%) |

| Social | | Metric | Data | Score | Weight | Group Score | Group Wgt |
|------------------------------------|--------|--|---|-------|---------|-------------|------------|
| Health & Safety | S1.1 | Does the company have safety management targets in place? | Yes | 1.00 | 33.33% | | 20.00% |
| | S1.2 | If there is five years of data on a measure of safety (e.g. LTIFR) collected by the company, is it decreasing, stable, or increasing? | +61.74% | 0.00 | 33.33% | 66.67% | |
| | S1.3 | Have there been any workplace fatalities in the last five years? | No | 1.00 | 33.33% | | |
| Human Rights & | S2.1 | Does the company have a human rights policy? | Yes | 1.00 | 25.00% | 75.00% 2 | |
| | S2.2 | Has the company identified where, across its business, there may be material risks of modern slavery? | Yes | 1.00 | 25.00% | | 20.00% |
| Supply Chain | 52.3 | Is the company an accredited living wage employer? | No | 0.00 | 25.00% | | |
| | S2.4 | Is there a supply chain code of conduct? | Yes | 1.00 | 25.00% | | |
| Product Quality & Accessibility | \$3.1 | Have there been any unplanned product or service faults (including cyber incidents or data privacy breaches) resulting in, for example, disruption to operations or recalls (including FDA regulated products if relevant), in the last three years? | No | 1.00 | 100.00% | 100.00% | 20.00% |
| | S4.1 | Is employee turnover measured and publicly reported? | Yes - publicly | 1.00 | 25.00% | | |
| | S4.2 | If employee turnover is reported: | | | | | |
| Francisco a Malua | S4.2.1 | ls it <10%, <20%, >20%? | 10% <x<20%< td=""><td>0.50</td><td>12.50%</td><td rowspan="4">50.00%</td><td rowspan="3">20.00%</td></x<20%<> | 0.50 | 12.50% | 50.00% | 20.00% |
| Employee Value Proposition / | S4.2.2 | If there is five years of employee turnover data, is it decreasing, stable, or increasing? | +6.07% | 0.50 | 12.50% | | |
| Culture | S4.3 | Is there a contemporary parental leave policy? | Modernised | 0.50 | 25.00% | | |
| | \$4.4 | Does the company provide resources and support for employees' mental health and well being, and is the company measuring the impact of its mental health/wellbeing initiatives on productivity and/or retention? | No | 0.00 | 25.00% | | |
| Diversity | S5.1 | Does the company publicly report its gender pay gap? | Yes | 1.00 | 50.00% | | |
| | S5.2 | Does the company track and measure the proportion of women in management roles in relation to the proportion of women employees? | 139% | 0.50 | 50.00% | 75.00% | 20.00% |
| S - Total | | | | | • | | A (73.33%) |

| Governance | | Metric | Data | Score | Weight | Group Score | Group Wgt |
|----------------------------------|-------|---|--------------------------|-------|---------|-------------|------------|
| Sustainability | G1.1 | Does the company integrate its sustainability strategy into its business-as- usual operations? | Yes | 1.00 | 50.00% | | |
| | G1.2 | Is remuneration for senior executives linked to achieving sustainability performance? | Part of annual appraisal | 0.50 | 50.00% | 75.00% | 14.29% |
| | G1.3 | Has the company committed to voluntarily putting its executive remuneration report forward for a shareholders vote? | No | 0.00 | 0.00% | | |
| Framework | G2.1 | Does the company have B Corporation, Future-Fit (or equivalent) certification? | No | 0.00 | 100.00% | 0.00% | 14.29% |
| | G3.1 | Does the company have share classes with different voting rights? | Yes | -1.00 | 33.33% | | |
| Investor | G3.2 | , , | 6.67% | 1.00 | 33.33% | 33.33% | 14.29% |
| Protections | G3.3 | Is there any evidence of significant unequal treatment of minority shareholders in any equity raisings in the last three years? | No equity raisings | 1.00 | 33.33% | 30.0070 | 14.2770 |
| | G4.1 | | 5 years | 1.00 | 50.00% | | |
| Audit & External Relationship | G4.2 | What is the average proportion of total fees paid to the auditor for non- statutory audit services over the past three years? | 0.00% | 1.00 | 50.00% | 100.00% | 14.29% |
| Management | G4.3 | Does the company publicly disclose its direct lobbying activities? | No | 0.00 | 0.00% | 100.00% | |
| Management | G4.4 | Is the company explicitly considering lwi specific considerations within its business operations? | Yes | 1.00 | 0.00% | | |
| | G5.1 | Do non-executive and independent Board members comprise the majority of Board members? | 30.00% | 0.00 | 10.00% | 70.00% | 14.29% |
| | G5.2 | Is the CEO also the Chair? | No | 1.00 | 10.00% | | |
| | G5.3 | What is the average tenure of current Board members? | 6.5 years | 1.00 | 10.00% | | |
| David | G5.4 | What is the average number of Board member affiliations of non- executive Board members? | 5.80 | 0.00 | 10.00% | | |
| Board | G5.5 | How many directors are on the Board? | 10 | 0.00 | 10.00% | | |
| | G5.6 | Is a Board skills matrix disclosed? | Yes | 1.00 | 10.00% | | |
| | G5.7 | Does the company have a policy for maintaining a well-balanced Board? | Yes | 1.00 | 10.00% | | |
| | G5.8 | Are all audit-committee members non-executive directors? | Yes | 1.00 | 10.00% | | |
| | G5.9 | Is the Board's gender diversity sufficient? | 40.00% | 1.00 | 10.00% | | |
| | G5.10 | ' | Yes | 1.00 | 10.00% | | |
| Data Security & | G6.1 | Is there a cybersecurity policy in place? If so, is there evidence the company has tested its cyber resilience strategies in the last year? | Yes | 1.00 | 33.33% | 100.00% | |
| Tax | G6.2 | Is there a data privacy and protection policy in place? If so, is there evidence the company has tested its security measures in the last year? | Yes | 1.00 | 33.33% | | 14.29% |
| | G6.3 | Does the Board have a tax governing framework in place? | Yes | 1.00 | 33.33% | | |
| A C F41: | G7.1 | Has the company received external assurance of its sustainability report or disclosures? | Limited - range | 1.00 | 50.00% | 50.00% | 14 20% |
| Assurance & Ethics | G7.2 | Has the company avoided major controversies in the last five years as well as acted with integrity in both financial and non-financial reporting? | Minor | 0.00 | 50.00% | | 14.29% |
| G - Total | | 5 , | | | | | B (61.19%) |