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21 NOVEMBER 2024

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# Scott Technology

# Two of Three Segments Shining—ASM Review

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Scott Technology's (SCT) 2024 Annual Shareholder Meeting (ASM) highlighted the near-term challenges in North American beef and Australasian lamb markets. Despite these immediate pressures, the commentary optimistically underscored the long-term growth potential of SCT's three core sectors—Materials Handling (MHL), Minerals, and Protein. The ASM featured the first presentation by Mike Christman, SCT's newly appointed CEO, who brings extensive global experience in automation systems, including his former role as Global Vice President at Vanderlande Industries, a materials handling and logistics automation company. SCT's forward order book remains at NZ\$160m, consistent with FY24 year-end levels. We lower our near-term revenue estimates, given the ongoing challenges in global red meat protein markets, which prolong the expected recovery period for Protein. Further, we anticipate weak trading in 1H25, despite solid progress in MHL and Minerals. Our blended spot valuation decreases -24cps to NZ\$3.21.

NZX code	SCT	Financials: Aug/	24A	25E	26E	27E	Valuation (x)	24A	25E	26E	27E
Share price	NZ\$2.04	Rev (NZ\$m)	278.7	278.6	297.0	315.1	PE	21.0	15.5	11.0	9.6
Spot Valuation	NZ\$3.21 (from 3.45)	NPAT* (NZ\$m)	7.7	10.8	15.7	18.8	EV/EBIT	16.3	11.1	8.2	7.2
Risk rating	Medium	EPS* (NZc)	9.7	13.1	18.5	21.3	EV/EBITDA	7.2	6.7	6.0	5.3
Issued shares	81.2m	DPS (NZc)	8.0	8.0	10.0	12.0	Price / NTA	1.5	1.5	1.4	1.3
Market cap	NZ\$166m	Imputation (%)	0	100	100	100	Cash div yld (%)	3.9	3.9	4.9	5.9
Avg daily turnover	17.9k (NZ\$43k)	*Based on normal	ised pro	fits	Gross div yld (%)	3.9	5.4	6.8	8.2		

### What's changed?

- Earnings: Our NPAT estimates fall -12%/-5%/-4% in FY25/FY26/FY27 respectively.
- Spot valuation: Our blended spot valuation falls -7% to NZ\$3.21 on continued protein market weakness and falls in peer multiples.

### Challenges in protein markets continue

SCT continues to encounter challenges in its core Protein segment. However, several initiatives may help mitigate some of these challenges in 2H25, including: (1) a significant lamb primal order from JBS in Australia, (2) enhanced service revenues across its installed base, (3) the launch of the new, smaller BladeStop T300, and (4) ongoing developments in poultry trussing and white meat markets. We remain optimistic about the potential of the BladeStop T300 targeting new market segments such as grocery stores, supermarkets, and independent butchers during 2H25 and beyond, as well as for SCT's poultry trussing systems. Despite these positives, the severe, ongoing downturn in global red meat markets is expected to continue affecting SCT's financials, with our FY25 Protein revenue projections now down -13% year-on-year, following a -21% decline from FY23 to FY24.

#### Materials Handling (MHL) continues its impressive run to package up new clients

The outlook for growth within SCT's MHL segment remains solid after two years of +35% compound revenue growth, driven by robust demand for automated palletisation solutions. The forward order book for MHL stands at NZ\$95m, with recent deals secured with Agristo, Danone, Cranswick, and a major global potato processing company in North America.

#### Future prospects in Minerals (Rocklabs) remains rock solid

SCT's President of Minerals noted good growth despite macroeconomic challenges and pricing pressures in the global commodities market. We understand the deployment of the first two of Rocklab's Automated Modular Solutions (AMS) at Minerals Resources Limited (MRL AU) is progressing well.

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### Scott Technology (SCT)

Market Data (NZ\$)						Spot valuation (NZ\$)							
Priced as at 20 Nov 2024					2.04	Peers comparable							
52 week high / low				3	3.53 / 1.80								
Market capitalisation (NZ\$m)					165.6								
Key WACC assumptions						DCF valuation summary (NZ\$m)							
Risk free rate					5.00%	Total firm value					431		
Equity beta					1.30	(Net debt)/cash					(20)		
WACC					10.0%	Less: Capitalised operating leases					(61)		
Terminal growth					2.0%	Value of equity					349		
Profit and Loss Account (NZ\$m)	2023A	2024A	2025E	2026E	2027E	Valuation Ratios	2023A	2024A	2025E	2026E	2027E		
Revenue	268.9	278.7	278.6	297.0	315.1	EV/Sales (x)	0.7	0.7	0.7	0.7	0.7		
Normalised EBITDA	29.7	26.4	30.8	34.8	39.2	EV/EBITDA (x)	6.0	7.2	6.7	6.0	5.3		
Depreciation and amortisation	(8.5)	(10.9)	(12.1)	(9.6)	(10.3)	EV/EBIT (x)	8.6	16.3	11.1	8.2	7.2		
Normalised EBIT	20.6	11.7	18.7	25.2	28.9	PE (x)	10.6	21.0	15.5	11.0	9.6		
Net interest	(1.7)	(4.2)	(3.6)	(3.4)	(2.8)	Price/NTA (x)	1.6	1.5	1.5	1.4	1.3		
Associate income	0	0	0	0	0	Free cash flow yield (%)	8.6	-4.6	11.8	13.0	12.5		
Tax	(3.8)	(3.2)	(4.2)	(6.1)	(7.3)	Adj. free cash flow yield (%)	8.6	-4.6	11.8	13.0	12.5		
Minority interests	0	0	0	0	0	Net dividend yield (%)	3.9	3.9	3.9	4.9	5.9		
Normalised NPAT	15.4	7.7	10.8	15.7	18.8	Gross dividend yield (%)	3.9	3.9	5.4	6.8	8.2		
Abnormals/other	0	0	0	0	0	, , ,							
Reported NPAT	15.4	7.7	10.8	15.7	18.8	Capital Structure	2023A	2024A	2025E	2026E	2027E		
Normalised EPS (cps)	19.3	9.7	13.1	18.5	21.3	Interest cover EBIT (x)	12.2	2.8	5.1	7.4	10.3		
DPS (cps)	8.0	8.0	8.0	10.0	12.0	Interest cover EBITDA (x)	17.6	6.3	8.4	10.2	13.9		
						Net debt/ND+E (%)	0.1	15.2	13.1	5.3	-0.7		
Growth Rates	2023A	2024A	2025E	2026E	2027E	Net debt/EBITDA (x)	0.0	0.8	0.6	0.2	n/a		
Revenue (%)	20.2	3.6	0.0	6.6	6.1	THE CHEST ESTIMATELY	0.0	0.0	0.0	0.2	11/4		
EBITDA (%)	24.1	-11.0	16.4	13.1	12.7	Key Ratios	2023A	2024A	2025E	2026E	2027E		
EBIT (%)	29.5	-43.1	59.5	35.1	14.6	Return on assets (%)	8.1	4.8	7.7	10.1	11.0		
Normalised NPAT (%)	22.0	-50.0	40.1	45.1	19.7		13.9	6.9	9.6	12.9	14.1		
Normalised RPS (%)	21.4	-49.7	35.3	40.7	15.5	Return on equity (%)	9.5			7.9	9.0		
Ordinary DPS (%)	0.0	0.0	0.0	25.0	20.0	Return on funds employed (%) EBITDA margin (%)	11.0	4.1 9.5	5.7	11.7	12.5		
Ordinary Dr 3 (70)	0.0	0.0	0.0	23.0	20.0	= · · ·	7.6	4.2	11.0	8.5	9.2		
Cash Flow (NZ\$m)	2023A	2024A	2025E	2026E	2027E	EBIT margin (%)	0.7	3.2	6.7	1.0	1.0		
EBITDA	29.7	26.4	30.8	34.8	39.2	Capex to dappresiation (%)	31	103	1.0 32	31	30		
		(4.8)	(1.0)	(0.8)	(3.4)	Capex to depreciation (%)	0	0	100	100	100		
Working capital change	(6.4) (0.0)		(3.9)	(5.9)	(7.0)	Imputation (%)	41	82		54	56		
Interest & tax paid Other		(3.1)	1.2	1.2	(7.0)	Pay-out ratio (%)	41	02	61	34	30		
Operating cash flow	(3.1) <b>20.2</b>	(12.6) <b>6.0</b>	27.0	29.3	28.9	Operating Performance	2023A	2024A	2025E	2026E	2027E		
Capital expenditure	(2.0)	(9.0)	(2.8)	(3.0)	(3.1)		2023A	2024A	2023L	2020L	2027L		
(Acquisitions)/divestments	(2.5)	(1.9)	(2.8)	(3.0)	(3.1)	Protein (Meat)	7/0	50.0	50.4	(0 (	// 0		
Other	(6.3)	(9.2)	(8.6)	(8.5)	(8.1)	Revenue (NZ\$m)	76.0	59.9	52.1	63.6	66.8		
Funding available/(required)	9.5	(14.1)	15.6	17.8	17.6	Revenue growth (%)	33%	-21%	-13%	22%	5%		
Dividends paid	(2.6)	(7.1)	(6.5)	(7.8)	(9.8)	Gross margin (%)	33%	28%	29%	29%	29%		
Equity raised/(returned)	(2.0)	0	(0.5)	(7.8)	0	Gross profit (NZ\$m)	25.4	16.8	14.9	18.4	19.4		
(Increase)/decrease in net debt	6.9	(21.2)	9.1	10.1	7.8	Minerials (Mining)	41.0	40.0	50.7	<b>/</b> F 0	77.4		
(Increase)/decrease in her debt	0.7	(21.2)	7.1	10.1	7.0	Revenue (NZ\$m)	41.2	48.8	52.7	65.9	77.4		
Balance Sheet (NZ\$m)	2023A	2024A	2025E	2026E	2027E	Revenue growth (%)	4%	18%	8%	25%	18%		
						Gross margin (%)	40%	36%	40%	40%	40%		
Working capital	42.6	47.4	48.3	49.1	52.5	Gross profit (NZ\$m)	16.6	17.4	21.1	26.4	31.0		
Fixed assets	18.4	23.6	26.9	30.1	33.4	Materials Handling and Logistics	04.4	407.0	4407	4407	440.7		
Intangibles  Dight of use asset	5.6	3.4	0.0	0	0	Revenue (NZ\$m)	94.4	127.3	142.6	142.6	149.7		
Right of use asset	12.5	24.9	27.4	29.5	31.2	Revenue growth (%)	35%	35%	12%	0	5%		
Other assets	113.3	103.4	101.7	99.9	99.4	Gross margin (%)	23%	22%	23%	23%	23%		
Total funds employed	192.3	202.6	204.3	208.8	216.4	Gross profit (NZ\$m)	21.6	28.3	32.8	33.0	34.9		
Net debt/(cash)	0.1	20.1	16.9	6.9	(1.0)	Other	510	40.4	00.4	0.47	01.0		
Lease liability	9.6	22.0	25.6	29.2	32.8	Revenue (NZ\$m)	56.0	40.1	29.1	24.7	21.0		
Other liabilities	69.9	50.0	51.5	53.0	54.6	Revenue growth (%)	1%	-28%	-28%	-15%	-15%		
Shareholder's funds	113.1	111.0	111.1	120.9	131.8	Gross margin (%)	14%	26%	22%	22%	22%		
Minority interests	(0.4)	(0.5)	(8.0)	(1.2)	(1.8)	Gross profit (NZ\$m)	7.8	10.6	6.4	5.4	4.6		
Total funding sources	192.3	202.6	204.3	208.8	216.4								

<sup>\*</sup>Forsyth Barr target prices reflect valuation rolled forward at cost of equity less the next 12-months dividend

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### **Earnings revisions**

On the back of continued market weakness across global red meat protein markets, we reduce our estimates and prolong the expected recovery period. This sees our FY25 NPAT estimates cut -12% relative to prior expectations, with somewhat more minor reductions in NPAT estimates across FY26 and FY27 of -5% and -4% respectively. Further, we expect 1H25 trading to be weak, which sees our revenue estimates in 1H25 to now be down -6% relative to 2H24 trading.

No new contracts were announced at the ASM; however, on 17 October 2024, SCT secured an additional lamb primal order for Australia from major shareholder JBS, preceding the 29 October 2024 announcement of six major contracts worth NZ\$30m for its MHL business, with leading food processors in Europe and North America. As part of this, SCT's NexBots, a modular Automated Guided Vehicle (AGV), has secured pre-orders from a major North American food processor for its 1H25 launch.

Figure 1. Earnings revisions

	FY25E				FY26E		FY27E			
	Old	New	Change	Old	New	Change	Old	New	Change	
Operating revenue	285.5	276.5	-3%	300.6	296.7	-1%	318.9	314.9	-1%	
Other operating income	2.1	2.1	+0%	0.3	0.3	+0%	0.3	0.3	+0%	
Share of joint ventures' net surplus	0.1	0.1	n/a	0.1	0.1	n/a	0.1	0.1	n/a	
Raw materials, consumables used & operating	(235.7)	(228.8)	-3%	(245.4)	(242.6)	-1%	(258.7)	(255.8)	-1%	
expenses										
Employee benefits expense	(19.1)	(19.1)	+0%	(19.6)	(19.6)	+0%	(20.2)	(20.2)	+0%	
Operating EBITDA	32.9	30.8	-6%	35.9	34.8	-3%	40.4	39.2	-3%	
Other Adjustments	-	-		-	-		-	-		
Interest revenue	0.3	0.3	+0%	0.2	0.2	-10%	0.3	0.3	-6%	
Depreciation & amortisation	(12.1)	(12.1)	-0%	(9.6)	(9.6)	-0%	(10.4)	(10.3)	-0%	
Finance costs	(3.9)	(3.9)	+0%	(3.6)	(3.6)	+2%	(3.0)	(3.1)	+1%	
Net Profit Before Tax	17.1	15.0	-12%	22.9	21.8	-5%	27.3	26.1	-4%	
Taxation (expense)	(4.8)	(4.2)	-12%	(6.4)	(6.1)	-5%	(7.6)	(7.3)	-4%	
Net Profit / (Loss) after Tax (from continuing ops)	12.3	10.8	-12%	16.5	15.7	-5%	19.6	18.8	-4%	
Diluted EPS	14.9	13.1	-12%	19.4	18.5	-5%	22.3	21.3	-4%	

Source: Forsyth Barr analysis

Figure 2. SCT — Operating revenues



Source: Company, Forsyth Barr analysis

Figure 3. SCT — EBITDA



Source: Company, Forsyth Barr analysis

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### **Additional data**

Figure 4. Share price performance



Figure 5. Substantial shareholders

Shareholder	Latest Holding
JBS Australia	53.0%
Oakwood	6.8%

Source: NZX, Forsyth Barr analysis, NOTE: based on SPH notices only

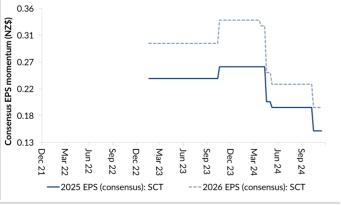
Source: LSEG, Forsyth Barr analysis

Figure 6. International valuation comparisons using consensus data (one and two year forward)

Company	Code	Price	Mkt Cap	PE		EV/EE	EV/EBITDA		EV/EBIT	
			(m)	1yr	2yr	1yr	2yr	1yr	2yr	1yr
Scott Technology	SCT NZ	NZ\$1.98	NZ\$161	12.5x	10.1x	6.8x	6.2x	10.4x	8.5x	4.2%
Marel Hf	MAREL	€596.00	€459,521	>75x	>75x	>75x	>75x	>75x	>75x	0.0%
	NA									
Flsmidth & Co A/S	FLS DC	kr372.20	kr21,457	14.9x	12.5x	8.4x	7.4x	10.7x	9.2x	2.6%
Xrf Scientific	XRF AT	A\$1.66	A\$233	21.3x	19.5x	13.1x	11.9x	14.4x	13.0x	227.7%
Abb-Reg	ABBN SW	US\$49.28	US\$91,691	19.9x	18.3x	13.7x	12.7x	15.8x	14.5x	2.1%
Emerson Electric	EMR US	US\$129.16	US\$73,647	21.4x	19.8x	16.7x	15.8x	21.5x	19.5x	1.7%
Honeywell International	HON US	US\$228.85	US\$148,809	20.9x	19.1x	14.9x	14.0x	16.6x	15.5x	2.1%
John Bean Technologies	JBT US	US\$117.78	US\$3,750	20.8x	18.7x	12.3x	11.3x	17.2x	15.7x	0.3%
Omron	6645 JP	¥5065.00	¥1,044,630	25.8x	16.1x	12.4x	10.3x	18.6x	14.3x	2.1%
Rockwell Automation	ROK US	US\$283.13	US\$31,964	29.0x	24.9x	21.2x	19.0x	23.8x	20.8x	1.8%
Schneider Electric	SU FP	€239.60	€137,920	26.0x	23.0x	17.0x	15.3x	19.7x	17.8x	1.7%

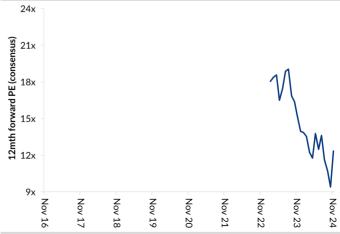
Source: Forsyth Barr analysis, Bloomberg, NOTE: all multiples based on Bloomberg consensus estimates, EV = market cap+net debt+lease liabilities+min interests-investments

Figure 7. Consensus EPS momentum (NZ\$)



Source: Bloomber, Forsyth Barr analysis

Figure 8. Consensus one year forward PE (x)



Source: LSEG, Forsyth Barr analysis, NOTE: Data excluded when PE<0x or >75x

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